Promotion Year 2025 Canned Comments -		Dental O-6 Grade
Grade	Canned Comments	Board Member Selection Percentage
P06	Strength: Prior or current assignment at a mission priority	53.8%
	agency that serves vulnerable populations (i.e., BOP, DHS-IHSC, IHS)	
P06	Strength: Advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	47.7%
P06	Strength: Billet level exceeds current rank	46.2%
P06	Strength: Strong ROS	40.0%
P06	Strength: Geographic or Programmatic (i.e., multiple intraagency assignments) moves	33.8%
P06	Suggestion: Leadership roles in PHS activities, not just membership	33.8%
P06	Suggestion: Public health training & experience	30.8%
P06	Strength: Upward career trajectory	29.2%
P06	Strength: Awards	26.2%
P06	Strength: COERs	26.2%
P06	Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership)	24.6%
P06	Suggestion: Seek more collateral duties (i.e., Limited or no leadership or impact in collateral duties)	23.1%
P06	Suggestion: Show impact of PHS activities	23.1%
P06	Strength: Continuing Education beyond level expected for benchmark	20.0%
P06	Strength: Collateral duties (i.e., regional and national)	18.5%
P06	Suggestion: Presentations and Outreach	18.5%
P06	Strength: Leadership activities	16.9%
P06	Suggestion: Progression to meet Awards benchmark	16.9%
P06	Strength: Deployment activities	15.4%
P06	Suggestion: Geographic or Programmatic (i.e., multiple intraagency assignments) moves	15.4%
P06	Suggestion: Pursue higher billet	13.8%
P06	Suggestion: Leadership in community-based public health initiative or program	13.8%
P06	Strength: Presentations and Outreach	12.3%
P06	Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	12.3%
P06	Suggestion: Professional organization leadership or activities	12.3%
P06	Suggestion: Need more recent awards.	10.8%
P06	Suggestion: Need more time in current billet	10.8%
P06	Suggestion: Pursue advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	9.2%
P06	Suggestion: Pursue PHS activities	7.7%
P06	Strength: Publications and Presentations	6.2%
P06	Strength: Public Health Training beyond level expected for benchmark	6.2%

P06	Suggestion: Improve ROS (i.e., COER scores and ROS	6.2%
	Comments do not match, ROS comments need to be	
	strengthened, ROS does not recommend promotion, ROS	
701	needs more detail)	
P06	Suggestion: COER Improvement (i.e., continuous	6.2%
D06	performance development, enhancement needed on Rater	
	comments)	£ 20/
P06	Suggestion: More publications, other written communications, or oral presentations	6.2%
P06	Strength: Recruitment activities	4.6%
P06	Incorrectly formatted CV	4.6%
P06	Strength: Substantial mentorship activities (i.e., as a mentee or	3.1%
P00	mentor)	5.170
P06	Suggestion: Maintain high-performance consistent with next	3.1%
100	higher billet	3.170
P06	Suggestion: Completion of additional degree, rather than	3.1%
	enrollment	
P06	Suggestion: Leadership and Supervisory activities and	1.5%
	responsibilities within your position	
P06	Suggestion: Career counseling	1.5%
P06	Suggestion: Mentoring activities	1.5%
P06	Suggestion: Seek mentorship	1.5%
P06	Suggestion: Proofread/Peer review for grammar and/or	1.5%
	spelling errors	
P06	Suggestion: Correct poorly written OS	1.5%
	Promotion Year 2025 Canned Comments -	- Dental O-5 Grade
Grade	Canned Comments	Board Member Selection Percentage
P05	Strength: Billet level exceeds current rank	55.0%
P05	Strength: Strong ROS	50.0%
P05		
	Strength: Advanced training (e.g., certifications, licensures,	50.0%
	Strength: Advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	50.0%
P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority	50.0% 45.0%
P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS-	
	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS)	45.0%
P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS-IHSC, IHS) Strength: COERs	45.0%
	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for	45.0%
P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark	45.0% 40.0% 30.0%
P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory	45.0% 40.0% 30.0%
P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or	45.0% 40.0% 30.0%
P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership)	45.0% 40.0% 30.0% 30.0% 30.0%
P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra-	45.0% 40.0% 30.0%
P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves	45.0% 40.0% 30.0% 30.0% 30.0%
P05 P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves Suggestion: Progression to meet Awards benchmark	45.0% 40.0% 30.0% 30.0% 30.0% 30.0%
P05 P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves Suggestion: Progression to meet Awards benchmark Suggestion: Pursue higher billet	45.0% 40.0% 30.0% 30.0% 30.0% 30.0% 25.0%
P05 P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves Suggestion: Progression to meet Awards benchmark Suggestion: Pursue higher billet Suggestion: Leadership roles in PHS activities, not just	45.0% 40.0% 30.0% 30.0% 30.0% 30.0%
P05 P05 P05 P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves Suggestion: Progression to meet Awards benchmark Suggestion: Pursue higher billet Suggestion: Leadership roles in PHS activities, not just membership	45.0% 40.0% 30.0% 30.0% 30.0% 30.0% 25.0% 25.0% 25.0%
P05 P05 P05 P05 P05 P05	credentials, degrees) beyond level expected for benchmark Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS- IHSC, IHS) Strength: COERs Strength: Public Health Training beyond level expected for benchmark Strength: Upward career trajectory Strength: PHS Activities (i.e., Displays longevity and/or continuity of PHS Activities/membership) Suggestion: Geographic or Programmatic (i.e., multiple intra- agency assignments) moves Suggestion: Progression to meet Awards benchmark Suggestion: Pursue higher billet Suggestion: Leadership roles in PHS activities, not just	45.0% 40.0% 30.0% 30.0% 30.0% 30.0% 25.0%

P05	Strength: Collateral duties (i.e., regional and national)	20.0%
P05	Strength: Presentations and Outreach	20.0%
P05	Suggestion: Show impact of PHS activities	20.0%
P05	Strength: Deployment activities	15.0%.
P05	Suggestion: Need more recent awards.	15.0%
P05	Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	15.0%
P05	Suggestion: Public health training & experience	15.0%
P05	Suggestion: Need more time in current billet	15.0%
P05	Suggestion: Seek more collateral duties (i.e., Limited or no leadership or impact in collateral duties)	15.0%
P05	Suggestion: Seek mentorship	15.0%
P05	Strength: Leadership activities	10.0%
P05	Strength: Substantial mentorship activities (i.e., as a mentee or mentor)	10.0%
P05	Suggestion: Improve ROS (i.e., COER scores and ROS Comments do not match, ROS comments need to be strengthened, ROS does not recommend promotion, ROS needs more detail)	10.0%
P05	Suggestion: Pursue PHS activities	10.0%
P05	Suggestion: Presentations and Outreach	10.0%
P05	Suggestion: Pursue advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	10.0%
P05	Strength: Publications and Presentations	5.0%
P05	Strength: Continuing Education beyond level expected for benchmark	5.0%
P05	Suggestion: COER Improvement (i.e., continuous performance development, enhancement needed on Rater comments)	5.0%
P05	Suggestion: More publications, other written communications, or oral presentations	5.0%
P05	Suggestion: Completion of additional degree, rather than enrollment	5.0%
P05	Suggestion: Career counseling	5.0%
P05	Suggestion: Professional organization leadership or activities	5.0%
P05	Suggestion: Leadership in community-based public health initiative or program	5.0%
	Promotion Year 2025 Canned Comments -	- Dental O-4 Grade
Grade	Canned Comments	Board Member Selection Percentage
P04	Strength: Advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	75.0%
P04	Strength: Billet level exceeds current rank	75.0%
P04	Suggestion: Public health training & experience	75.0%
P04	Suggestion: Seek mentorship	75.0%
P04	Suggestion: Pursue PHS activities	75.0%
P04	Strength: Prior or current assignment at a mission priority agency that serves vulnerable populations (i.e., BOP, DHS-IHSC, IHS)	50.0%

P04	Suggestion: Need more recent awards.	50.0%
P04	Suggestion: Seek continuing education (e.g., CME, CE, CEUs)	50.0%
P04	Suggestion: Seek more collateral duties (i.e., Limited or no leadership or impact in collateral duties)	50.0%
P04	Suggestion: Professional organization leadership or activities	50.0%
P04	Suggestion: Presentations and Outreach	50.0%
P04	Missing ROS	50.0%
P04	Suggestion: Leadership in community-based public health initiative or program	50.0%
P04	Strength: Continuing Education beyond level expected for benchmark	25.0%
P04	Suggestion: COER ratings are not supported by rater comments	25.0%
P04	Suggestion: COER Improvement (i.e., continuous performance development, enhancement needed on Rater comments)	25.0%
P04	Suggestion: Progression to meet Awards benchmark	25.0%
P04	Suggestion: Need more time in current billet	25.0%
P04	Suggestion: Career counseling	25.0%
P04	Suggestion: Mentoring activities	25.0%
P04	Suggestion: Leadership roles in PHS activities, not just membership	25.0%
P04	Suggestion: Show impact of PHS activities	25.0%
P04	Suggestion: Recruitment activities	25.0%
P04	Suggestion: Pursue advanced training (e.g., certifications, licensures, credentials, degrees) beyond level expected for benchmark	25.0%